

**TOWNSHIP OF BROCK**

IN THE REGIONAL MUNICIPALITY OF DURHAM

**2021 OPERATING BUDGET**

INDEX SHEET

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**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING TAX LEVY REQUIREMENT**

	<b><u>2020</u></b>	<b><u>2021</u></b>
	<b><u>BUDGET</u></b>	<b><u>ESTIMATES</u></b>
TOTAL ESTIMATED OPERATING EXPENDITURES (as per Page 4)	\$ 13,191,626	\$ 12,651,964
LESS:		
TOTAL GOVERNMENT GRANTS - OPERATING (as per Page 2)	(1,476,074)	(1,575,128)
TOTAL USER FEES & OTHER REVENUES (as per Page 2)	(2,799,290)	(1,317,750)
TOTAL TRANSFERS FROM RESERVES/TRUSTS (as per Page 3)	(376,600)	(550,600)
TOTAL PAYMENTS-IN-LIEU OF TAXATION (as per Page 3)	(303,000)	(303,000)
TOTAL OTHER TAXATION REVENUE (as per Page 3)	(355,726)	(207,826)
	<hr/>	<hr/>
TOTAL OPERATING TAX LEVY REQUIRED	<b><u>\$ 7,880,936</u></b>	<b><u>\$ 8,697,660</u></b>

INCREASE IN OPERATING LEVY OVER THE PRIOR YEAR

**10.36%**

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 ESTIMATED OPERATING FINANCING**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>GOVERNMENT GRANTS</u></b>					
Ontario Municipal Partnership Fu	\$ 895,600	\$ 870,000	\$ 877,400	\$ 877,400	\$ 883,400
Aggregate Resources Act (MNR	68,636	177,387	161,770	175,000	160,000
Wage Subsidy - Summer Studen	17,273	19,600	-	10,000	15,000
Federal Gas Tax Revenues	361,222	721,124	353,174	353,174	369,228
Grant-Specific Purposes	60,960	62,345	360,700	50,000	137,000
Livestock Claims Recovered	18,905	5,458	8,485	10,500	10,500
Region Special Events	3,000	5,000	-	-	-
	<b><u>1,425,596</u></b>	<b><u>1,860,914</u></b>	<b><u>1,761,529</u></b>	<b><u>1,476,074</u></b>	<b><u>1,575,128</u></b>
<b><u>USER FEES &amp; OTHER REVENUES</u></b>					
Canine Control Department	23,668	26,745	13,213	21,300	15,100
Building Department	337,557	507,961	371,633	379,500	202,000
Municipal Rents	63,856	61,646	58,635	81,500	77,600
Beaverton Health Centre	111,958	124,596	116,199	121,700	104,700
Interest & Penalties on Taxes	317,027	357,738	252,422	325,000	325,000
Road Revenue	84,626	94,372	40,766	90,000	50,000
Small Craft Harbour Revenue	23,386	23,240	20,210	25,000	21,000
Administration Fees	195	2,238	15,545	8,000	8,000
Tax Certificates/Charges	45,255	54,091	60,845	55,000	60,000
Parking Violations	1,432	4,455	3,935	6,000	7,000
Lotteries / Licenses	9,730	12,748	13,180	15,700	13,200
Miscellaneous Revenue	32,013	23,909	37,510	40,400	24,900
Committee of Adjustment	4,540	4,375	6,920	5,940	10,500
Investment Income	104,083	84,901	43,607	100,000	50,000
P.O.A. Revenues	8,138	1,069	735	2,000	1,000
Donations	15,232	17,093	7,000	12,750	10,750
Planning Fees	19,529	27,495	12,500	25,000	49,000
Septic Charge Back	31,620	27,710	27,710	30,000	30,000
Fire Department Revenue	44,874	28,507	32,889	40,000	20,000
EMS Leasing Revenue	1,920	-	-	-	-
Golf Tournament Revenue	32,038	29,907	-	27,500	27,500
Land/Property Sales	40,259	61,000	-	-	-
Youth Camp Revenue	57,890	53,890	90	53,000	25,000
Foster Hewitt Memorial Commur	90,266	86,541	58,924	90,000	45,000
Rick MacLeish Memorial Commi	84,360	79,555	41,540	85,000	42,500
Sunderland Memorial Arena	147,628	142,967	97,790	150,000	75,000
Burn Permits	5,910	5,660	21,530	9,000	23,000
Debenture Proceeds	-	-	932,000	1,000,000	-
	<b><u>1,738,990</u></b>	<b><u>1,944,409</u></b>	<b><u>2,287,328</u></b>	<b><u>2,799,290</u></b>	<b><u>1,317,750</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 ESTIMATED OPERATING FINANCING**

	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2021 ESTIMATES</b>
<b><u>TRANSFERS FROM RESERVES/RESERVE FUNDS</u></b>					
Transfers from Reserves	75,890	60,300	55,000	187,400	195,000
Transfers from Reserve Funds	100,000	159,371	90,000	182,700	349,100
Transfers from Trust			-	6,500	6,500
	<b><u>175,890</u></b>	<b><u>219,671</u></b>	<b><u>145,000</u></b>	<b><u>376,600</u></b>	<b><u>550,600</u></b>
<b><u>PAYMENTS-IN-LIEU OF TAXATION</u></b>					
Federal Government	16,951	8,229	8,229	17,000	9,000
Railway Rights-of-Way	28,154	28,767	28,767	28,000	29,000
Provincial Government	171,561	185,424	189,227	175,000	185,000
Regional & Municipal Governm	82,760	80,482	80,482	83,000	80,000
	<b><u>299,426</u></b>	<b><u>302,902</u></b>	<b><u>306,705</u></b>	<b><u>303,000</u></b>	<b><u>303,000</u></b>
<b><u>OTHER TAXATION REVENUE</u></b>					
Supplementary Taxes	273,072	159,975	296,653	150,000	200,000
Rural Streetlighting Charges	40,428	40,428	40,428	61,325	-
Urban Streetlighting Charges	164,511	133,939	153,171	136,575	-
Tile Drainage Charges	9,511	9,511	7,826	7,826	7,826
	<b><u>487,522</u></b>	<b><u>343,853</u></b>	<b><u>498,078</u></b>	<b><u>355,726</u></b>	<b><u>207,826</u></b>
<b>TAX LEVY - OPERATING PORTION</b>	<b><u>7,288,730</u></b>	<b><u>8,372,243</u></b>	<b><u>8,704,138</u></b>	<b><u>7,880,936</u></b>	<b><u>8,697,660</u></b>
<b>TOTAL OPERATING FINANCING</b>	<b><u>\$ 11,416,154</u></b>	<b><u>\$ 13,043,992</u></b>	<b><u>\$ 13,702,778</u></b>	<b><u>\$ 13,191,626</u></b>	<b><u>\$ 12,651,964</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 ESTIMATES OF OPERATING EXPENDITURES**

	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2021 ESTIMATES</b>
<b><u>GENERAL ADMINISTRATION</u></b>					
Members of Council	\$ 245,612	\$ 300,384	\$ 283,927	\$ 302,250	\$ 290,066
Corporate Services	1,591,585	1,613,198	2,182,718	2,098,650	2,248,450
Public Buildings & Property	518,206	479,774	485,336	578,050	596,600
	<b><u>2,355,403</u></b>	<b><u>2,393,356</u></b>	<b><u>2,951,982</u></b>	<b><u>2,978,950</u></b>	<b><u>3,135,116</u></b>
<b><u>PROTECTION TO PERSONS &amp; PROPERTY</u></b>					
Fire Department	1,458,004	1,409,583	2,170,014	2,374,746	1,370,708
Health & Safety Department	13,396	7,905	3,292	25,500	24,500
Building Department	339,070	485,244	343,225	409,500	384,600
Canine Control Department	185,868	232,916	255,662	260,825	214,175
By-Law Enforcement Department	79,627	116,117	193,071	95,650	222,900
Livestock Claims & Fence view	19,892	6,067	9,455	13,550	13,250
	<b><u>2,095,857</u></b>	<b><u>2,257,832</u></b>	<b><u>2,974,719</u></b>	<b><u>3,179,771</u></b>	<b><u>2,230,133</u></b>
<b><u>TRANSPORTATION SERVICES</u></b>					
Roads Department	3,541,766	4,335,201	3,233,626	3,642,474	3,660,528
Street Lighting	210,456	222,463	208,856	237,400	237,400
Sidewalks	102,715	104,004	83,224	106,200	105,200
Parking Lots	50,756	78,074	70,003	58,500	55,000
Traffic Control	70,227	70,956	52,210	71,550	78,900
	<b><u>3,975,920</u></b>	<b><u>4,810,698</u></b>	<b><u>3,647,919</u></b>	<b><u>4,116,124</u></b>	<b><u>4,137,028</u></b>
<b><u>ENVIRONMENTAL SERVICES</u></b>					
Garbage Collection	<b><u>54,472</u></b>	<b><u>50,979</u></b>	<b><u>53,485</u></b>	<b><u>54,000</u></b>	<b><u>54,600</u></b>
<b><u>HEALTH SERVICES</u></b>					
Beaverton-Thorah Health Centre	119,760	106,751	84,789	118,900	117,300
Cemeteries	14,858	13,980	20,934	24,500	32,000
	<b><u>134,618</u></b>	<b><u>120,731</u></b>	<b><u>105,723</u></b>	<b><u>143,400</u></b>	<b><u>149,300</u></b>
<b><u>RECREATION &amp; CULTURAL SERVICES</u></b>					
Parks Department	573,881	597,029	428,869	596,950	639,850
Foster Hewitt Memorial Commur	380,169	390,663	369,432	411,900	410,850
Rick MacLeish Memorial Commi	364,321	373,978	318,252	380,200	386,500
Sunderland Memorial Arena	410,758	398,432	355,713	420,850	414,400
Manilla/Wilfrid/Port Bolster Halls	21,666	31,294	18,538	27,000	29,000
Grants to Organizations	579,413	576,639	712,375	691,805	699,141
	<b><u>2,330,208</u></b>	<b><u>2,368,035</u></b>	<b><u>2,203,179</u></b>	<b><u>2,528,705</u></b>	<b><u>2,579,741</u></b>
<b><u>PLANNING &amp; DEVELOPMENT</u></b>					
Planning Department	37,588	194,137	28,523	94,100	271,760
Tourism & Economic Developme	71,983	45,502	154,258	85,250	80,250
Committee of Adjustment	1,606	1,724	2,183	3,500	6,210
Tile Drainage	9,511	9,511	7,826	7,826	7,826
	<b><u>120,688</u></b>	<b><u>250,874</u></b>	<b><u>192,790</u></b>	<b><u>190,676</u></b>	<b><u>366,046</u></b>
<b>TOTAL OPERATING EXPENDITURE:</b>	<b><u>\$ 11,067,167</u></b>	<b><u>\$ 12,252,505</u></b>	<b><u>\$ 12,129,796</u></b>	<b><u>\$ 13,191,626</u></b>	<b><u>\$ 12,651,964</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 USER CHARGES ADDED TO TAX BILLS

	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b><u>STREETLIGHTING CHARGES</u></b>				
<b><u>URBAN</u></b>				
HYDRO COSTS	85,145	76,673	90,000	90,000
MAINTENANCE & REPAIR COSTS	48,680	50,277	46,575	46,575
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL COSTS - URBAN STREETLIGHTS</b>	<b><u>133,825</u></b>	<b><u>126,950</u></b>	<b><u>136,575</u></b>	<b><u>136,575</u></b>
<b><u>RURAL</u></b>				
HYDRO COSTS	44,678	36,415	45,800	45,800
MAINTENANCE & REPAIR COSTS	16,227	16,759	15,525	15,525
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL COSTS - RURAL STREETLIGHTS</b>	<b><u>60,905</u></b>	<b><u>53,174</u></b>	<b><u>61,325</u></b>	<b><u>61,325</u></b>
<b><u>TILE DRAINAGE CHARGES</u></b>				
TILE DRAIN LOAN CHARGES ADDED TO TAX BILLS	<b><u>9,511</u></b>	<b><u>7,826</u></b>	<b><u>7,826</u></b>	<b><u>7,826</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
2021 SCHEDULE OF DEBENTURE PAYMENTS

		<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
<b><u>BY-LAW</u></b>				
<b><u>#</u></b>				
40-2020	Sunderland Fire Hall (2020-2030)	90,000	8,838	98,838
		\$ <b>90,000</b>	\$ <b>8,838</b>	\$ <b>98,838</b>

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**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**BREAKDOWN OF OPERATING TRANSFERS FROM RESERVES/RESERVE FUNDS/TRUST FUNDS**

<b><u>RESERVES</u></b>	<b><u>DEPARTMENT</u></b>	<b><u>AMOUNT</u></b>
Transfer from Committed Projects Reserve	Admin	25,000
Transfer from Library Rate Stabilization Reserve	Parks	70,000
Transfer from Planning Reserve (CIP)	Tourism	15,000
Transfer from Committed Projects Reserve	Planning	35,000
<b>TOTAL TRANSFERS FROM RESERVES</b>		<b><u>195,000</u></b>
<b><u>RESERVE FUNDS</u></b>		
Transfer from Capital R/F-PB	Halls	2,500
Transfer from Building Fees R/F	Building	152,600
Transfer from DC R/F-Library	Library	14,000
Transfer from DC R/F-General	Planning	110,000
Transfer From Brock Hydro Sale R/F	Roads	70,000
<b>TOTAL TRANSFERS FROM RESERVE FUNDS</b>		<b><u>349,100</u></b>
<b><u>TRUSTS</u></b>		
Transfer from Sick & Injured Animal Trust	Canine	\$ 6,500
<b>TOTAL TRANSFERS FROM TRUSTS</b>		<b><u>6,500</u></b>
<b>TOTAL TRANSFERS</b>		<b><u>\$ 550,600</u></b>



**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
2021 OPERATING EXPENDITURE BUDGET

**GENERAL GOVERNMENT**  
**MEMBERS OF COUNCIL**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	206,232	255,194	250,229	252,750	250,250
Other	4,138	7,847	3,439	6,500	4,000
Telephone	138	2,197	1,628	2,000	1,800
Mileage	112	1,182	279	1,000	500
Conference / Education Seminc	4,745	18,516	10,353	20,000	8,000
Committee Expenses			-	2,000	5,000
Equipment Repair & Software Up	15,986	-	-	-	
Transfer to Capital R/F-Admin ec	-	-	2,000	2,000	4,000
Councillor Severance	14,261	15,448	16,000	16,000	16,516
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>\$ 245,612</u></b>	<b><u>\$ 300,384</u></b>	<b><u>\$ 283,927</u></b>	<b><u>\$ 302,250</u></b>	<b><u>\$ 290,066</u></b>
<b><u>OPERATING REVENUES</u></b>					
Transfer from Committed Projec	4,000	-	-	-	
<b>TOTAL OPERATING REVENUES</b>	<b><u>4,000</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 241,612</u></b>	<b><u>\$ 300,384</u></b>	<b><u>\$ 283,927</u></b>	<b><u>\$ 302,250</u></b>	<b><u>\$ 290,066</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
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**2021 OPERATING EXPENDITURE BUDGET**

**GENERAL GOVERNMENT**  
**CORPORATE SERVICES - CAO, CLERK & TREASURY DEPARTMENTS**

	<b>2018</b> <b>ACTUAL</b>	<b>2019</b> <b>ACTUAL</b>	<b>2020</b> <b>ACTUAL</b>	<b>2020</b> <b>BUDGET</b>	<b>2021</b> <b>ESTIMATES</b>
<b>OPERATING EXPENDITURES</b>					
Salaries & Employee Benefits	832,796	905,633	1,244,593	1,173,350	1,222,200
Office Supplies	32,013	29,357	25,334	30,000	30,000
Bill Preparation & Supplies	4,608	1,953	3,850	4,400	4,000
Postage & Courier	21,447	21,527	21,997	23,000	23,000
Advertising	7,107	16,675	23,508	25,000	30,000
Other	11,257	12,146	10,525	14,000	14,000
Telephone (Cell)	1,649	5,198	4,557	4,050	3,450
After Hours Answering Service	4,238	3,981	3,349	4,000	4,000
Internet Connectivity	1,404	1,408	7,947	1,800	8,500
Election Costs	67,067	475	-	-	-
Legal Fees & Expenses	63,319	46,680	111,215	45,100	153,600
Special Legal-integrity commissi	-	-	17,140	15,000	15,000
Audit Fees	41,326	37,488	16,332	43,000	43,000
Consultants	34,095	34,805	45,551	79,400	35,000
Consulting - Pay Equity Review	-	-	-	25,000	50,000
Consulting - Organizational Review	-	-	59,255	50,000	-
Insurance	206,317	205,543	198,470	200,000	200,000
Mileage	9,479	6,668	6,789	14,100	12,800
Memberships - Professional Asso	8,869	9,381	9,487	12,650	11,400
Conference / Education Seminc	10,783	6,860	3,994	21,500	16,500
Staff Training-Internal	-	-	75	5,000	-
Office Equipment Lease	5,487	8,500	9,767	14,300	12,000
Office Equip - R&M, Software Lic	29,346	30,227	58,082	72,000	85,000
Computer Network Maint/Upgrc	47,159	48,738	52,801	48,000	55,000
Website / Email Maintenance	10,145	18,689	14,336	23,000	23,000
Shredding Services	845	369	223	500	500
Bank Charges	21,764	21,847	21,428	24,000	22,000
Ontario Disabilities Act	758	1,203	-	2,000	2,000
Doctor Recruitment Expense	-	-	-	-	5,000
Volunteer Appreciation Evening	1,684	-	-	-	-
Sustainability Plan Implementati	-	3,053	-	500	500
Computer Hardware Upgrades	2,615	-	-	-	-
Property Tax Write Off	69,508	68,194	57,516	80,000	70,000
Low-Income Seniors Tax Rebate	19,500	21,600	25,110	24,000	27,000
Transfer to Reserve Fund-Insuran	-	-	20,807	-	-
Transfer to Reserve Fund-Computer Replacement	-	-	-	-	15,000
Transfer to Reserve Fund -Post Er	25,000	25,000	-	-	-
Transfer to Reserve -Election	-	20,000	20,000	20,000	30,000
COVID-19 Direct Expenses	-	-	88,681	-	25,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b>\$ 1,591,585</b>	<b>\$ 1,613,198</b>	<b>\$ 2,182,718</b>	<b>\$ 2,098,650</b>	<b>\$ 2,248,450</b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**GENERAL GOVERNMENT**  
**CORPORATE SERVICES - CAO, CLERK & TREASURY DEPARTMENTS**

	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b>OPERATING REVENUES</b>					
Administration Fees	195	2,238	15,545	8,000	8,000
Advertising Revenue	-	2,154	619	5,000	2,500
Downtown RED Program Fundin	-	-	-	-	-
Fireworks Permit	610	675	579	700	700
Grants - Organization Review	-	-	37,500	50,000	-
Interest & Penalties on Taxes	317,027	357,738	252,422	325,000	325,000
Investment Income	104,083	84,901	43,607	100,000	50,000
Land/Property Sales	40,259	61,000	-	-	-
Miscellaneous Revenue	1,800	3,420	29,217	10,000	10,000
User Fees - Treasury	45,255	54,091	60,845	55,000	60,000
User Fees-Clerks	9,120	12,073	12,601	15,000	12,500
Transfer from Capital R/F-Moder	-	-	-	47,200	-
Transfer from Reserve	47,750	-	-	-	25,000
Transfer from Legal Fees Reserve	-	34,800	-	-	-
Transfer from Rate Stabilization R	-	14,500	-	70,900	50,000
Provincial Grant-Restart Funding	-	-	323,200	-	137,000
<b>TOTAL OPERATING REVENUES</b>	<b><u>566,099</u></b>	<b><u>627,590</u></b>	<b><u>776,136</u></b>	<b><u>686,800</u></b>	<b><u>680,700</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 1,025,487</u></b>	<b><u>\$ 985,608</u></b>	<b><u>\$ 1,406,582</u></b>	<b><u>\$ 1,411,850</u></b>	<b><u>\$ 1,567,750</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**GENERAL GOVERNMENT**  
**PUBLIC BUILDINGS & PROPERTY**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
<b><u>GENERAL</u></b>					
Salaries & Employee Benefits	72,764	80,412	86,281	143,100	157,850
Telephone	642	734	370	700	500
Consultants	-	3,674	-	-	25,000
Mileage	2,034	1,042	1,010	1,500	1,500
Machine Rental (Internal)	18,541	5,207	8,546	10,000	10,000
Machine Rental (External) - Tree	296	-	-	3,000	3,000
Repairs	10,881	10,301	8,285	15,000	15,000
Hydro	278	271	181	300	300
ACBM Facilities Management/Si	3,918	3,918	-	4,000	4,000
Tree Planting Program	-	-	5,444	5,000	6,000
Transfer to Capital R/F	200,000	150,000	150,000	150,000	150,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>309,354</u></b>	<b><u>255,559</u></b>	<b><u>260,117</u></b>	<b><u>332,600</u></b>	<b><u>373,150</u></b>

**BEAVERTON TOWN HALL**

Salaries	6,226	8,673	2,427	8,000	-
Telephones	2,630	2,557	2,549	2,700	2,700
Consultants	306	-	-	-	-
Mat Rentals	3,472	3,980	996	3,500	3,500
Repairs	10,712	9,990	8,298	20,000	20,000
Heat	6,138	6,640	5,410	8,000	7,000
Hydro	4,308	5,837	2,858	5,900	5,900
Water & Sewers	695	655	648	750	750
Property Taxes	1,160	1,178	1,204	1,200	1,200
Custodian	-	-	613	5,000	6,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>35,647</u></b>	<b><u>39,510</u></b>	<b><u>25,003</u></b>	<b><u>55,050</u></b>	<b><u>47,050</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**GENERAL GOVERNMENT**  
**PUBLIC BUILDINGS & PROPERTY**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>CANNINGTON TOWN HALL</u></b>					
Salaries	122	1,458	-	-	-
Heat	1,478	1,492	986	1,800	1,800
Hydro	3,124	3,452	3,401	3,100	3,100
Repairs	-	892	126	1,500	1,500
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>4,724</u></b>	<b><u>7,294</u></b>	<b><u>4,512</u></b>	<b><u>6,400</u></b>	<b><u>6,400</u></b>
<b><u>CANNINGTON CURLING CLUB BUILDING</u></b>					
Other	5,746	-	-	-	-
Repairs	352	6	10,880	5,000	2,000
Heat	936	1,569	1,216	2,000	2,000
Hydro	1,410	2,787	2,716	3,000	3,000
Water & Sewers	726	304	392	1,000	700
	-	-	-	-	-
	<b><u>9,170</u></b>	<b><u>4,666</u></b>	<b><u>15,203</u></b>	<b><u>11,000</u></b>	<b><u>7,700</u></b>
<b><u>SUNDERLAND TOWN HALL</u></b>					
Salaries	7,029	703	-	-	-
Other-Telephone	867	867	867	900	900
Consultant	306	-	-	-	-
Mat Rentals	1,451	1,399	924	1,300	1,300
Repairs	9,126	13,691	5,981	12,000	5,000
Heat	3,279	4,486	3,200	4,000	4,000
Hydro	2,566	1,966	897	2,500	2,500
Water & Sewers	559	661	248	600	600
Custodian	-	4,395	1,368	5,000	5,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>25,183</u></b>	<b><u>28,168</u></b>	<b><u>13,485</u></b>	<b><u>26,300</u></b>	<b><u>19,300</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**GENERAL GOVERNMENT**  
**PUBLIC BUILDINGS & PROPERTY**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>ADMINISTRATION BUILDING</u></b>					
Salaries	22,639	14,165	26	-	-
Telephone	15,380	22,019	21,657	18,000	18,000
Consultant	-	-	-	-	-
Mat Rental	2,570	3,011	1,061	2,800	2,800
Machine Rental - Internal	-	-	-	-	-
Maintenance Supplies	-	219	1,742	1,000	2,000
Repairs	35,228	15,630	44,435	30,000	20,000
Service Contract Fees	10,358	9,487	8,364	11,000	11,000
Custodian	-	15,478	31,094	30,000	35,000
Heat	3,526	7,883	4,938	5,500	5,500
Hydro	13,794	14,579	12,125	15,000	15,000
Water & Sewers	1,386	1,629	1,362	1,800	1,800
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>104,881</u></b>	<b><u>104,100</u></b>	<b><u>126,805</u></b>	<b><u>115,100</u></b>	<b><u>111,100</u></b>
<b><u>SUNDERLAND HISTORICAL BUILDING</u></b>					
Repairs	3,209	1,894	2,145	2,500	2,500
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>3,209</u></b>	<b><u>1,894</u></b>	<b><u>2,145</u></b>	<b><u>2,500</u></b>	<b><u>2,500</u></b>
<b><u>PLANT WATERING PROGRAM</u></b>					
Salaries	12,748	11,270	13,686	13,500	13,800
Materials	3,762	5,624	5,208	5,600	5,600
Machine Rental - Internal	9,528	21,689	19,172	10,000	10,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>26,038</u></b>	<b><u>38,583</u></b>	<b><u>38,066</u></b>	<b><u>29,100</u></b>	<b><u>29,400</u></b>
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>518,206</u></b>	<b><u>479,774</u></b>	<b><u>485,336</u></b>	<b><u>578,050</u></b>	<b><u>596,600</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**GENERAL GOVERNMENT**  
**PUBLIC BUILDINGS & PROPERTY**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING REVENUES</u></b>					
<b><u>User Fees</u></b>					
Rent Beaverton Town Hall	24,333	25,122	13,687	28,000	28,000
Rent Sunderland Town Hall	5,260	4,332	1,435	4,000	2,000
Rent Administration Building	12,946	13,348	13,601	13,500	13,650
Rent Cannington Curling Club			16,500	16,500	18,000
Rent Misc. Parking	363	136	1,133	600	1,200
Rent Sunderland Patrol Yard	3,740	3,856	3,937	3,900	3,950
Rent Cannington Garage	3,404	3,488	3,523	3,500	3,550
Rent Boathouse	2,570	2,616	2,674	3,000	3,000
Total Municipal Rents	<u>52,616</u>	<u>52,898</u>	<u>56,490</u>	<u>73,000</u>	<u>73,350</u>
Donation	13,124	14,333	6,000	10,000	10,000
Grants - Upgrades	8,614	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b><u>74,354</u></b>	<b><u>67,231</u></b>	<b><u>62,490</u></b>	<b><u>83,000</u></b>	<b><u>83,350</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 443,852</u></b>	<b><u>\$ 412,543</u></b>	<b><u>\$ 422,846</u></b>	<b><u>\$ 495,050</u></b>	<b><u>\$ 513,250</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**PROTECTION TO PERSONS & PROPERTY**  
**FIRE DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	260,761	270,945	261,672	269,650	272,450
Payments on Debentures	112,913	113,355	1,046,454	1,046,454	98,838
COVID Expenses	-	-	-	-	15,000
Advertising	101	403	-	-	
Other	2,706	1,002	836	1,200	1,000
Agreements	26,956	16,154	24,678	38,600	26,750
Radio Agreements	47,680	52,540	47,570	58,442	58,000
Telephones	2,442	2,429	1,207	2,400	1,500
Consulting	-	32,119	-	-	-
Insurance	9,859	13,992	15,096	15,100	15,100
Building Maintenance			408		-
Vehicle-Gas & Oil	8,968	7,153	6,218	9,000	7,500
Memberships - Professional Asso	1,651	1,568	1,347	1,700	1,700
Conference / Education Seminc	3,766	2,676	1,447	4,000	3,000
Uniforms	20,642	5,547	1,000	7,000	3,500
Protective Clothing	23,061	37,843	47,019	39,000	40,000
Firefighter Medicals	575	2,947	1,155	4,000	2,000
Equipment - Repairs/Maintenan	185,391	109,776	127,194	126,000	101,620
Training (Fire)	27,128	13,913	4,184	25,000	10,000
Public Fire Education	2,060	3,615	2,493	4,000	3,000
Public Fire Prevention	2,490	2,482	712	4,000	3,000
Public Access Defibrillation Prog	1,082	-	725	1,000	1,000
Brock Emergency Plan	889	319	848	1,000	1,000
Transfers-Fire Equipment R/F	350,000	320,500	300,000	300,000	300,000
<b>Station #1 (Sund) Operating Exp</b>	<b>94,322</b>	<b>120,882</b>	<b>86,123</b>	<b>135,000</b>	<b>128,800</b>
<b>Station #2 (Cann) Operating Exp</b>	<b>107,668</b>	<b>128,576</b>	<b>87,332</b>	<b>125,200</b>	<b>125,700</b>
<b>Station #3 (Beav) Operating Exp</b>	<b>164,893</b>	<b>148,847</b>	<b>104,296</b>	<b>157,000</b>	<b>150,250</b>
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>1,458,004</u></b>	<b><u>1,409,583</u></b>	<b><u>2,170,014</u></b>	<b><u>2,374,746</u></b>	<b><u>1,370,708</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Fire Revenue	44,874	28,507	32,889	40,000	20,000
Debenture Proceeds	-	-	932,000	1,000,000	
Burn Permits	5,910	5,660	21,530	9,000	23,000
Transfer from Capital R/F-Fire Mc	1,509	-	-	7,000	
Transfer from Rate Stabilization R	-	5,000	-	8,000	
Transfer from DC R/F-Fire	-	29,371	-	-	
Lease Agreement -EMS	1,920	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b><u>54,213</u></b>	<b><u>68,538</u></b>	<b><u>986,419</u></b>	<b><u>1,064,000</u></b>	<b><u>43,000</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 1,403,791</u></b>	<b><u>\$ 1,341,045</u></b>	<b><u>\$ 1,183,596</u></b>	<b><u>\$ 1,310,746</u></b>	<b><u>\$ 1,327,708</u></b>



**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**PROTECTION TO PERSONS & PROPERTY**  
**FIRE DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>HALL #81 Sunderland</u></b>					
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	80,622	104,647	66,446	110,400	111,300
Telephone	2,294	2,630	8,022	2,400	5,000
Gas & Oil	2,334	2,963	1,458	3,000	3,000
Building Maintenance	1,048	1,624	2,799	10,000	1,000
Heat	4,337	5,275	3,661	4,700	4,000
Hydro	3,231	3,391	3,375	4,000	4,000
Water & Sewers	456	352	362	500	500
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>94,322</u></b>	<b><u>120,882</u></b>	<b><u>86,123</u></b>	<b><u>135,000</u></b>	<b><u>128,800</u></b>

**HALL #82 Cannington**  
**OPERATING EXPENDITURES**

Salaries & Employee Benefits	95,735	96,511	73,558	107,100	110,900
Telephone	1,677	1,781	2,369	1,800	2,000
Gas & Oil	2,380	2,432	1,465	4,000	2,500
Building Maintenance	763	20,275	4,839	5,000	3,000
Hydro	6,816	7,090	4,783	7,000	7,000
Water & Sewers	297	487	318	300	300
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>107,668</u></b>	<b><u>128,576</u></b>	<b><u>87,332</u></b>	<b><u>125,200</u></b>	<b><u>125,700</u></b>

**HALL #83 Beaverton**  
**OPERATING EXPENDITURES**

Salaries & Employee Benefits	133,853	131,337	94,413	139,100	135,700
Telephone	1,852	2,002	2,429	2,000	2,500
Gas & Oil	3,015	2,459	2,249	4,000	3,000
Building Maintenance	20,264	7,252	812	5,000	3,000
Heat	3,512	3,461	2,569	4,000	3,500
Hydro	1,889	1,889	1,513	2,500	2,200
Water & Sewers	508	447	311	400	350
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>164,893</u></b>	<b><u>148,847</u></b>	<b><u>104,296</u></b>	<b><u>157,000</u></b>	<b><u>150,250</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

PROTECTION TO PERSONS & PROPERTY  
HEALTH & SAFETY COMMITTEE

	<u>2018</u> <u>ACTUAL</u>		<u>2019</u> <u>ACTUAL</u>		<u>2020</u> <u>ACTUAL</u>		<u>2020</u> <u>BUDGET</u>		<u>2021</u> <u>ESTIMATES</u>
<u>OPERATING EXPENDITURES</u>									
Salaries	\$ 11,698	\$	5,377	\$	1,853	\$	15,000	\$	15,000
Other	3		240		518		2,000		1,000
Mileage	-		-		160		500		500
Certification / Training Expenses	1,695		2,288		761		8,000		8,000
							-		
<b>TOTAL OPERATING EXPENDITUR</b>	<b>\$ 13,396</b>		<b>\$ 7,905</b>		<b>\$ 3,292</b>		<b>\$ 25,500</b>		<b>\$ 24,500</b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**PROTECTION TO PERSONS & PROPERTY**  
**BUILDING DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	317,623	288,051	315,871	328,900	313,600
Other	517	970	593	1,000	1,000
Telephone	665	2,143	936	1,000	1,000
Legal Fees & Expenses	1,000	-	-	2,000	1,000
Consultants	-	-	-	23,700	1,000
Gas & Oil	2,337	2,092	1,358	3,000	2,500
License	120	-	179	500	500
Mileage	2,349	1,433	1,452	500	-
Memberships - Professional Asso	1,424	651	1,028	2,000	2,000
Conference / Education Seminc	1,257	661	511	4,000	4,000
Safety Equipment & Boots	-	114	-	400	500
Office Equip - Repairs/Maint/Lic	5,597	3,053	3,053	6,000	21,000
Repairs / Maintenance	1,181	1,076	495	1,500	1,500
Septic Reinspection Charges			12,750	30,000	30,000
Transfer to Capital R/F	5,000	185,000	5,000	5,000	5,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>339,070</u></b>	<b><u>485,244</u></b>	<b><u>343,225</u></b>	<b><u>409,500</u></b>	<b><u>384,600</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Building Fees	337,557	507,961	371,633	379,500	202,000
Septic Reinspection Charge Back			27,710	30,000	30,000
Transfer from Reserve Fund	-	-	-	-	152,600
<b>TOTAL OPERATING REVENUES</b>	<b><u>337,557</u></b>	<b><u>507,961</u></b>	<b><u>399,343</u></b>	<b><u>409,500</u></b>	<b><u>384,600</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 1,513</u></b>	<b><u>\$ (22,717)</u></b>	<b><u>\$ (56,118)</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**PROTECTION TO PERSONS & PROPERTY**  
**LIVESTOCK CLAIMS / FENCEVIEWERS**

	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b><u>OPERATING EXPENDITURES</u></b>					
<b><u>FENCEVIEWERS</u></b>					
Office Supplies	-	-	-	50	50
Other	-	-	-	200	200
Contract Fees	-	-	-	1,000	1,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,250</b>	<b>1,250</b>
<b><u>LIVESTOCK CLAIMS</u></b>					
Other	\$ -	\$ -	\$ -	\$ 150	\$ 150
Mileage	337	176	261	350	350
Contract Fees	1,580	793	1,159	1,800	1,500
Livestock Claims Paid	17,975	5,098	8,035	10,000	10,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b>19,892</b>	<b>6,067</b>	<b>9,455</b>	<b>12,300</b>	<b>12,000</b>
<b>TOTAL OVERALL OPERATING EX</b>	<b>\$ 19,892</b>	<b>\$ 6,067</b>	<b>\$ 9,455</b>	<b>\$ 13,550</b>	<b>\$ 13,250</b>
<b><u>OPERATING REVENUES</u></b>					
Livestock Claims Recovered from	17,975	5,098	8,035	10,000	10,000
Livestock Claims - Administrator	930	360	450	500	500
<b>TOTAL OPERATING REVENUES</b>	<b>18,905</b>	<b>5,458</b>	<b>8,485</b>	<b>10,500</b>	<b>10,500</b>
<b>NET OPERATING BUDGET</b>	<b>\$ 987</b>	<b>\$ 609</b>	<b>\$ 970</b>	<b>\$ 3,050</b>	<b>\$ 2,750</b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**PROTECTION TO PERSONS & PROPERTY**  
**CANINE CONTROL DEPARTMENT**

	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	132,825	172,009	199,598	200,750	156,250
Other	207	47	84	200	200
Telephone & Internet charges	2,525	3,723	2,312	3,600	2,800
Supplies (Dog Tags)	440	1,096	615	500	500
Legal Fees & Expenses	2,000	-	-	1,000	-
Mileage	2,751	2,554	1,100	2,000	1,500
Gas & Oil	5,972	5,708	4,882	6,500	6,500
License	240	120	149	225	225
Memberships - Professional Asso	254	17	100	150	150
Clothing Allowance	640	460	190	600	600
Repairs	1,563	1,308	6,465	3,000	3,000
Building Expenses	2,274	5,021	3,622	2,650	4,000
Cleaning Supplies	2,129	2,176	2,774	2,500	2,500
Heat	1,796	2,266	1,653	2,800	2,600
Hydro	4,799	4,261	3,723	5,000	5,000
Water & Sewers	222	225	172	200	200
Pound Supplies	3,518	5,729	2,236	5,500	5,000
Commission on Sale of Tags	231	134	83	150	150
Disposals	708	1,035	621	1,000	1,000
Sick & Injured Animals-Optional	8,211	9,720	7,602	6,500	6,500
Wildlife Disposals	798	772	483	1,000	500
Vaccinations & Medications	6,765	9,535	12,201	10,000	10,000
Transfer to Capital R/F	5,000	5,000	5,000	5,000	5,000
<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>185,868</u></b>	<b><u>232,916</u></b>	<b><u>255,662</u></b>	<b><u>260,825</u></b>	<b><u>214,175</u></b>
<b><u>OPERATING REVENUES</u></b>					
Users Fees - Canine Control	23,668	26,745	13,213	21,300	15,100
Transfer from Sick & Injured Anir	8,200	6,000	-	6,500	6,500
<b>TOTAL OPERATING REVENUES</b>	<b><u>31,868</u></b>	<b><u>32,745</u></b>	<b><u>13,213</u></b>	<b><u>27,800</u></b>	<b><u>21,600</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 154,000</u></b>	<b><u>\$ 200,171</u></b>	<b><u>\$ 242,449</u></b>	<b><u>\$ 233,025</u></b>	<b><u>\$ 192,575</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**PROTECTION TO PERSONS & PROPERTY**  
**BY-LAW ENFORCEMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	70,614	107,595	184,054	85,750	208,250
Other	77	-	336	200	200
Telephone	1,580	3,056	1,760	2,200	2,000
Supplies (Parking Tickets)	762	-	-	400	300
Legal Fees & Expenses	3,000	891	-	1,500	-
Mileage	3,242	3,458	2,223	4,000	2,000
Memberships - Professional Asso	67	68	-	150	150
Conference / Education Seminc	-	-	336	350	6,000
Clothing	285	1,049	4,363	1,100	1,000
Consultants				-	1,500
COVID Expense					1,500
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>79,627</u></b>	<b><u>116,117</u></b>	<b><u>193,071</u></b>	<b><u>95,650</u></b>	<b><u>222,900</u></b>
<b><u>OPERATING REVENUES</u></b>					
Users Fees - Parking Violations	1,432	4,455	3,935	5,000	6,000
AMP System				1,000	1,000
P.O.A. Revenues	8,138	1,069	735	2,000	1,000
<b>TOTAL OPERATING REVENUES</b>	<b><u>9,570</u></b>	<b><u>5,524</u></b>	<b><u>4,670</u></b>	<b><u>8,000</u></b>	<b><u>8,000</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 70,057</u></b>	<b><u>\$ 110,593</u></b>	<b><u>\$ 188,401</u></b>	<b><u>\$ 87,650</u></b>	<b><u>\$ 214,900</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
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2021 OPERATING EXPENDITURE BUDGET

**TRANSPORTATION SERVICES**

**ROADS DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b>BRIDGE AND CULVERT MAINTENANCE</b>	<b>\$ 56,799</b>	<b>\$ 62,071</b>	<b>\$ 80,310</b>	<b>\$ 67,000</b>	<b>\$ 67,000</b>
<b>ROADSIDE MAINTENANCE</b>					
Grass Mowing & Weed Spraying	19,831	16,254	13,455	42,300	37,000
Brushing, Tree Trimming	142,228	154,748	124,587	135,000	120,000
Ditching	157,467	247,958	151,953	174,000	174,000
Catch Basins, Curbs and Gutters	20,645	14,494	30,440	28,500	28,000
Storm Drains	2,498	-	-	2,500	2,500
Debris / Litter Pick-Up	10,015	10,422	10,054	10,500	10,500
<b>TOTAL ROADSIDE MAINTENANCE</b>	<b>352,684</b>	<b>443,876</b>	<b>330,489</b>	<b>392,800</b>	<b>372,000</b>
<b>HARDTOP MAINTENANCE</b>					
Patching and Spray Patching	144,923	123,117	183,986	161,500	175,000
Sweeping, Flushing, Cleaning	52,003	45,698	36,246	47,000	47,000
Shoulder Maintenance	42,793	41,765	48,737	50,000	50,000
<b>TOTAL HARDTOP MAINTENANCE</b>	<b>239,719</b>	<b>210,580</b>	<b>268,969</b>	<b>258,500</b>	<b>272,000</b>
<b>LOOSE TOP MAINTENANCE</b>					
Grading & Scarifying	186,558	282,929	148,072	195,100	210,000
Dust Layer	158,588	162,367	164,721	160,000	165,000
Prime or Priming	-	-	-	-	-
<b>TOTAL LOOSE TOP MAINTENANCE</b>	<b>345,146</b>	<b>445,296</b>	<b>312,793</b>	<b>355,100</b>	<b>375,000</b>
<b>WINTER CONTROL</b>					
Snow Plowing / Sanding	559,345	679,559	520,723	537,000	537,000
Snow Fence / Culvert Thawing	8,449	22,690	2,528	14,000	14,000
Winter Stand-By Patrol	49,096	47,561	38,243	44,500	45,000
<b>TOTAL WINTER CONTROL</b>	<b>616,890</b>	<b>749,810</b>	<b>561,493</b>	<b>595,500</b>	<b>596,000</b>
<b>SAFETY DEVICES</b>	<b>108,686</b>	<b>86,077</b>	<b>67,539</b>	<b>96,500</b>	<b>96,500</b>
<b>ON-CALL PATROL</b>	<b>33,058</b>	<b>29,814</b>	<b>31,885</b>	<b>31,000</b>	<b>32,000</b>
<b>MAINTENANCE OVERHEAD</b>	<b>1,788,784</b>	<b>2,307,677</b>	<b>1,580,146</b>	<b>1,846,074</b>	<b>1,850,028</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>3,541,766</b>	<b>4,335,201</b>	<b>3,233,626</b>	<b>3,642,474</b>	<b>3,660,528</b>
<b>OPERATING REVENUES</b>					
Gov't Grants - Aggregate Resou	68,636	177,387	161,770	175,000	160,000
Gov't Grants - Federal Gas Tax	361,222	721,124	353,174	353,174	369,228
Transfer from Capital Reserve	14,431	-	-	-	-
Transfer From Brock Hydro Sale F	100,000	100,000	90,000	90,000	70,000
User Fees - Road Revenue	84,626	94,372	40,766	90,000	50,000
<b>TOTAL OPERATING REVENUES</b>	<b>628,915</b>	<b>1,092,883</b>	<b>645,710</b>	<b>708,174</b>	<b>649,228</b>
<b>NET OPERATING BUDGET</b>	<b>\$ 2,912,851</b>	<b>\$ 3,242,318</b>	<b>\$ 2,587,916</b>	<b>\$ 2,934,300</b>	<b>\$ 3,011,300</b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**TRANSPORTATION SERVICES**

**ROADS DEPARTMENT**

	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2021 ESTIMATES</b>
<b>DETAILED MAINTENANCE BACK-UP</b>					
<b>BRIDGE AND CULVERT MAINTENANCE</b>					
Salaries	\$ 19,257	\$ 18,389	\$ 39,562	\$ 25,000	\$ 25,000
Consultants	-	-	-	-	-
Machine Rental (Internal)	23,295	17,126	24,715	18,000	20,000
Machine Rental (External)	916	-	611	4,000	2,000
Materials	13,331	26,556	15,423	20,000	20,000
	-	-	-	-	-
<b>TOTAL BRIDGE &amp; CULVERT MAINTENANCE</b>	<b>\$ 56,799</b>	<b>\$ 62,071</b>	<b>\$ 80,310</b>	<b>\$ 67,000</b>	<b>\$ 67,000</b>
<b>ROADSIDE MAINTENANCE</b>					
<b>B1 - GRASS MOWING &amp; WEED SPRAYING</b>					
Salaries	\$ 9,841	\$ 9,103	\$ 9,609	\$ 18,000	\$ 18,000
Machine Rental (Internal)	8,703	6,723	590	10,000	10,000
Machine Rental (External)	951	-	3,256	4,300	4,000
Invasive Species Control/Other	336	428	-	10,000	5,000
	-	-	-	-	-
<b>TOTAL GRASS MOWING (B1)</b>	<b>19,831</b>	<b>16,254</b>	<b>13,455</b>	<b>42,300</b>	<b>37,000</b>
<b>B2 - BRUSH, TREE TRIMMING</b>					
Salaries	59,068	64,480	53,865	55,000	50,000
Machine Rental (Internal)	52,815	47,475	37,814	40,000	35,000
Machine Rental (External)	30,345	42,788	32,319	40,000	35,000
Materials	-	5	589	-	-
	-	-	-	-	-
<b>TOTAL BRUSH / TREE TRIMMING</b>	<b>142,228</b>	<b>154,748</b>	<b>124,587</b>	<b>135,000</b>	<b>120,000</b>
<b>B3 - DITCHING</b>					
Salaries	40,833	66,308	40,444	60,000	60,000
Machine Rental (Internal)	72,593	135,637	68,350	70,000	70,000
Machine Rental (External)	43,513	45,558	39,208	38,000	38,000
Materials (Seed/Sod)	528	455	3,951	6,000	6,000
	-	-	-	-	-
<b>TOTAL DITCHING (B3)</b>	<b>157,467</b>	<b>247,958</b>	<b>151,953</b>	<b>174,000</b>	<b>174,000</b>
<b>B4 - CATCH BASINS, CURBS &amp; SEWERS</b>					
Salaries	7,647	9,757	10,868	8,000	9,000
Machine Rental (Internal)	5,528	3,295	11,605	3,500	5,000
Machine Rental (External)	6,025	1,442	6,045	15,000	12,000
Materials	1,445	-	1,923	2,000	2,000
	-	-	-	-	-
<b>TOTAL CATCH BASINS (B4)</b>	<b>20,645</b>	<b>14,494</b>	<b>30,440</b>	<b>28,500</b>	<b>28,000</b>
<b>B6 - STORM DRAINS</b>					
Machine Rental (Internal)	-	-	-	-	-
Machine Rental (External)	2,498	-	-	2,500	2,500
	-	-	-	-	-
<b>TOTAL STORM DRAINS (B6)</b>	<b>2,498</b>	<b>-</b>	<b>-</b>	<b>2,500</b>	<b>2,500</b>



THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**TRANSPORTATION SERVICES**  
**ROADS DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>DETAILED MAINTENANCE BACK-UP</u></b>					
<b><u>ROADSIDE MAINTENANCE (CONTINUED)</u></b>					
<b><u>B5 - DEBRIS / LITTER PICK-UP</u></b>					
Salaries	6,246	7,129	7,109	7,000	7,000
Machine Rental (Internal)	3,769	3,293	2,945	3,500	3,500
<b>TOTAL DEBRIS / LITTER PICK-UP</b>	<b><u>10,015</u></b>	<b><u>10,422</u></b>	<b><u>10,054</u></b>	<b><u>10,500</u></b>	<b><u>10,500</u></b>
<b>TOTAL ROADSIDE MAINTENANC</b>	<b><u>\$ 352,684</u></b>	<b><u>\$ 443,876</u></b>	<b><u>\$ 330,489</u></b>	<b><u>\$ 392,800</u></b>	<b><u>\$ 372,000</u></b>
<b><u>HARDTOP MAINTENANCE</u></b>					
<b><u>C1 - PATCHING &amp; LINE PAINTING</u></b>					
Salaries	\$ 29,533	\$ 37,243	\$ 43,471	\$ 44,000	\$ 45,000
Machine Rental (Internal)	29,343	19,833	28,370	14,500	30,000
Machine Rental (External)	66,526	41,646	58,886	80,000	70,000
Materials	19,521	24,395	53,260	23,000	30,000
<b>TOTAL PATCHING (C1)</b>	<b><u>144,923</u></b>	<b><u>123,117</u></b>	<b><u>183,986</u></b>	<b><u>161,500</u></b>	<b><u>175,000</u></b>
<b><u>C2 - SWEEPING / FLUSHING</u></b>					
Salaries	8,283	7,357	6,295	10,000	10,000
Machine Rental (Internal)	19,542	6,543	8,980	12,000	12,000
Machine Rental (External)	24,178	31,798	20,970	25,000	25,000
<b>TOTAL SWEEPING / FLUSHING (</b>	<b><u>52,003</u></b>	<b><u>45,698</u></b>	<b><u>36,246</u></b>	<b><u>47,000</u></b>	<b><u>47,000</u></b>
<b><u>C3 - SHOULDER MAINTENANCE</u></b>					
Salaries	21,336	26,132	19,155	30,000	30,000
Machine Rental (Internal)	20,453	14,999	29,582	20,000	20,000
Machine Rental (External)	-	626	-	-	-
Materials	1,004	8	-	-	-
<b>TOTAL SHOULDER MAINT. (C3)</b>	<b><u>42,793</u></b>	<b><u>41,765</u></b>	<b><u>48,737</u></b>	<b><u>50,000</u></b>	<b><u>50,000</u></b>
<b>TOTAL HARDTOP MAINTENANC</b>	<b><u>\$ 239,719</u></b>	<b><u>\$ 210,580</u></b>	<b><u>\$ 268,969</u></b>	<b><u>\$ 258,500</u></b>	<b><u>\$ 272,000</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**TRANSPORTATION SERVICES**  
**ROADS DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>DETAILED MAINTENANCE BACK-UP</u></b>					
<b><u>LOOSE TOP MAINTENANCE</u></b>					
<b><u>D1/D2 - GRADING &amp; SCARIFYING</u></b>					
Salaries	\$ 53,859	\$ 59,745	\$ 39,569	\$ 100,000	\$ 100,000
Machine Rental (Internal)	132,699	223,074	108,503	95,000	110,000
Machine Rental (External)	-	-	-	-	-
Miscellaneous-Materials	-	110	-	100	-
<b>TOTAL GRADING &amp; SCARIFYING</b>	<b><u>186,558</u></b>	<b><u>282,929</u></b>	<b><u>148,072</u></b>	<b><u>195,100</u></b>	<b><u>210,000</u></b>
<b><u>D3 - DUST LAYER</u></b>					
Materials	158,588	162,367	164,721	160,000	165,000
<b>TOTAL DUST LAYER (D3)</b>	<b><u>158,588</u></b>	<b><u>162,367</u></b>	<b><u>164,721</u></b>	<b><u>160,000</u></b>	<b><u>165,000</u></b>
<b><u>D4 - PRIME OR PRIMING</u></b>					
Miscellaneous	-	-	-	-	-
<b>TOTAL DUST LAYER (D3)</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL LOOSE TOP MAINTENANCE</b>	<b><u>\$ 345,146</u></b>	<b><u>\$ 445,296</u></b>	<b><u>\$ 312,793</u></b>	<b><u>\$ 355,100</u></b>	<b><u>\$ 375,000</u></b>
<b><u>WINTER CONTROL</u></b>					
<b><u>E1 - SNOW PLOWING / SANDING</u></b>					
Salaries	\$ 126,743	\$ 182,211	\$ 127,811	\$ 145,000	\$ 145,000
Machine Rental (Internal)	251,501	248,751	197,098	200,000	200,000
Machine Rental (External)	2,437	962	-	2,000	2,000
Materials	178,664	247,635	195,814	190,000	190,000
<b>TOTAL SNOW PLOWING (E1)</b>	<b><u>559,345</u></b>	<b><u>679,559</u></b>	<b><u>520,723</u></b>	<b><u>537,000</u></b>	<b><u>537,000</u></b>
<b><u>E3 - CULVERT/DITCH THAWING</u></b>					
Salaries	4,219	15,185	2,040	10,000	10,000
Machine Rental (Internal)	4,184	6,766	471	3,000	3,000
Materials	46	739	17	1,000	1,000
<b>TOTAL CULVERT/DITCH (E3)</b>	<b><u>8,449</u></b>	<b><u>22,690</u></b>	<b><u>2,528</u></b>	<b><u>14,000</u></b>	<b><u>14,000</u></b>
<b><u>E4 - WINTER ON-CALL &amp; PATROL</u></b>					
Salaries	32,310	30,048	27,762	35,000	35,000
Machine Rental (Internal)	16,786	17,513	10,481	9,500	10,000
<b>TOTAL WINTER STAND-BY PATROL</b>	<b><u>49,096</u></b>	<b><u>47,561</u></b>	<b><u>38,243</u></b>	<b><u>44,500</u></b>	<b><u>45,000</u></b>
<b>TOTAL WINTER CONTROL</b>	<b><u>\$ 616,890</u></b>	<b><u>\$ 749,810</u></b>	<b><u>\$ 561,493</u></b>	<b><u>\$ 595,500</u></b>	<b><u>\$ 596,000</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
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2021 OPERATING EXPENDITURE BUDGET

**TRANSPORTATION SERVICES**  
**ROADS DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>DETAILED MAINTENANCE BACK-UP</u></b>					
<b><u>SAFETY DEVICES / GUIDE RAIL</u></b>					
Salaries	\$ 20,362	\$ 23,022	\$ 21,507	\$ 28,000	\$ 28,000
Machine Rental (Internal)	10,592	11,604	8,332	16,000	16,000
Machine Rental (External)	-	-	-	-	-
Materials	48,196	22,454	4,311	20,000	20,000
CN & Miscellaneous	29,536	28,997	33,390	32,500	32,500
<b>TOTAL SAFETY DEVICES (F)</b>	<b><u>\$ 108,686</u></b>	<b><u>\$ 86,077</u></b>	<b><u>\$ 67,539</u></b>	<b><u>\$ 96,500</u></b>	<b><u>\$ 96,500</u></b>
<b><u>H - OFF-SEASON PATROL</u></b>					
Salaries	\$ 14,655	\$ 15,835	\$ 18,318	\$ 14,000	\$ 15,000
Machine Rental (Internal)	18,403	13,979	13,567	17,000	17,000
<b>TOTAL OFF- SEASON PATROL (F)</b>	<b><u>\$ 33,058</u></b>	<b><u>\$ 29,814</u></b>	<b><u>\$ 31,885</u></b>	<b><u>\$ 31,000</u></b>	<b><u>\$ 32,000</u></b>
<b><u>MAINTENANCE OVERHEAD</u></b>					
<b><u>ROADS ADMINISTRATION</u></b>					
Salaries & Employee Benefits	688,804	953,594	702,736	834,300	845,100
Other	124	182	852	500	500
Courier	142	128	-	-	-
Advertising	1,092	3,035	-	-	-
Telephone (Cell/10-4)	16,138	16,943	12,919	20,000	16,000
Legal Fees & Expenses	300	-	-	-	-
Consultants	5,018	29,257	9,566	50,000	50,000
Mileage	4,785	2,775	1,483	5,500	5,500
Memberships - Professional Asso	1,470	1,762	-	2,000	-
Conference / Education Seminc	22,724	9,225	1,035	23,000	20,000
Clothing / Boot Allowance	4,812	7,057	6,480	6,000	7,000
Safety Clothing & Supplies	2,627	285	1,432	1,700	1,700
Machine Rental (Internal)	30,482	25,277	18,836	25,000	25,000
Office Equipment - Repairs	310	66	15	-	-
Weather Forecasts	4,345	4,345	4,257	5,000	5,000
Safety Training	2,319	1,133	483	-	5,000
CWWF Project	14,488	23,955	16,266	-	-
Transfers to R/F - Fed Gas Tax	361,222	741,624	353,174	353,174	369,228
Transfers to R/F - Bridges & Culve	497,500	400,000	400,000	400,000	400,000
Transfer to R/F - Thorah Island Gr	-	-	-	15,000	15,000
Road Needs Study Update	34,904	-	-	-	-
Structure Re-inspections	1,242	14,348	-	25,000	2,500
<b>TOTAL ROADS ADMINISTRATION</b>	<b><u>1,694,848</u></b>	<b><u>2,234,991</u></b>	<b><u>1,529,533</u></b>	<b><u>1,766,174</u></b>	<b><u>1,767,528</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

TRANSPORTATION SERVICES  
ROADS DEPARTMENT

	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b><u>DETAILED MAINTENANCE BACK-UP</u></b>					
<b><u>MAINTENANCE OVERHEAD (CONTINUED)</u></b>					
<b><u>SUNDERLAND GARAGE</u></b>					
Machine Rental (Internal)	-	-	-	-	-
Repairs	23,312	1,899	215	2,000	2,500
<b>TOTAL SUNDERLAND GARAGE</b>	<b><u>23,312</u></b>	<b><u>1,899</u></b>	<b><u>215</u></b>	<b><u>2,000</u></b>	<b><u>2,500</u></b>
<b><u>CANNINGTON GARAGE</u></b>					
Machine Rental (Internal)	-	-	-	-	-
Repairs	223	517	753	1,500	1,500
<b>TOTAL CANNINGTON GARAGE</b>	<b><u>223</u></b>	<b><u>517</u></b>	<b><u>753</u></b>	<b><u>1,500</u></b>	<b><u>1,500</u></b>
<b><u>BEAVERTON GARAGE FRANKLIN STREET</u></b>					
Machine Rental (Internal)	-	-	-	-	-
Repairs	410	566	1,329	2,000	2,000
Heat	2,798	2,632	2,284	3,000	3,000
Hydro	956	976	695	1,000	1,000
Water and Sewers	291	398	409	400	500
<b>TOTAL BEAVERTON GARAGE</b>	<b><u>4,455</u></b>	<b><u>4,572</u></b>	<b><u>4,717</u></b>	<b><u>6,400</u></b>	<b><u>6,500</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**TRANSPORTATION SERVICES**  
**ROADS DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>DETAILED MAINTENANCE BACK-UP</u></b>					
<b><u>MAINTENANCE OVERHEAD (CONTINUED)</u></b>					
<b><u>THORAH PATROL YARD</u></b>					
Other	593	405	212	500	500
Telephone	5,348	6,659	7,774	6,000	6,000
Gas and Oil	4,596	4,874	587	1,000	1,000
Machine Rental (Internal)	-	1,150	-	1,000	1,000
Repairs	24,015	21,658	14,154	15,000	15,000
Small Tools	2,593	3,223	2,087	5,000	7,000
Safety Supplies	4,675	1,328	861	1,500	1,500
Heat	11,442	13,542	8,613	20,000	20,000
Hydro	12,684	12,859	10,640	20,000	20,000
<b>TOTAL THORAH PATROL YARD</b>	<b><u>65,946</u></b>	<b><u>65,698</u></b>	<b><u>44,928</u></b>	<b><u>70,000</u></b>	<b><u>72,000</u></b>
<b>TOTAL MAINTENANCE OVERHE</b>	<b><u>\$ 1,788,784</u></b>	<b><u>\$ 2,307,677</u></b>	<b><u>\$ 1,580,146</u></b>	<b><u>\$ 1,846,074</u></b>	<b><u>\$ 1,850,028</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**TRANSPORTATION SERVICES**  
**STREETLIGHTS**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>		<b><u>2019</u></b> <b><u>ACTUAL</u></b>		<b><u>2020</u></b> <b><u>ACTUAL</u></b>		<b><u>2020</u></b> <b><u>BUDGET</u></b>		<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>									
<b><u>GENERAL</u></b>									
Hydro - Villages	\$ 81,861	\$	\$ 85,145	\$	\$ 76,673	\$	\$ 90,000	\$	\$ 90,000
Hydro - Thorah	25,596		27,775		21,835		30,000		30,000
Hydro - Manilla	3,946		4,309		3,439		4,500		4,500
Hydro - Saginaw	1,045		1,130		863		1,200		1,200
Hydro - Port Bolster	620		665		503		700		700
Hydro - Wilfrid	1,870		2,034		1,566		2,200		2,200
Hydro - Vallentyne	1,909		2,077		1,599		2,200		2,200
Hydro - Brock Township	3,308		4,509		3,521		2,700		2,700
Hydro - Regional Roads	2,031		2,179		3,087		2,300		2,300
Repairs - Urban	39,561		37,344		27,217		30,000		30,000
Repairs - Rural	6,852		12,828		7,574		15,000		15,000
Streetlight Inventory	16,926		13,712		30,378		15,000		15,000
Christmas Lighting - Install/Remo	9,819		-		-		-		-
General - Salaries	1,669		676		1,575		1,500		1,500
General - Machine Rental	-		346		293		350		350
Locates	13,016		-		-		-		-
General - Other	-		-		-		250		250
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<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>210,029</u></b>		<b><u>194,729</u></b>		<b><u>180,124</u></b>		<b><u>197,900</u></b>		<b><u>197,900</u></b>
<b><u>INSPECTION PATROL &amp; OTHER CHARGES</u></b>									
Locates			18,152		19,591		25,000		25,000
Christmas Lighting - Install/Removal			9,207		9,012		9,000		9,000
Inspection Patrol - Salaries	427		375		128		4,500		4,500
Inspection Patrol - Machine Ren	-		-		-		1,000		1,000
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<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>427</u></b>		<b><u>27,734</u></b>		<b><u>28,732</u></b>		<b><u>39,500</u></b>		<b><u>39,500</u></b>
<b>TOTAL OVERALL OPERATING EX</b>	<b><u>210,456</u></b>		<b><u>222,463</u></b>		<b><u>208,856</u></b>		<b><u>237,400</u></b>		<b><u>237,400</u></b>
<b><u>OPERATING REVENUES</u></b>									
Streetlighting Charges Collecte	204,939		174,367		193,599		197,900		-
	<hr/>		<hr/>		<hr/>		<hr/>		<hr/>
<b>TOTAL OPERATING REVENUES</b>	<b><u>204,939</u></b>		<b><u>174,367</u></b>		<b><u>193,599</u></b>		<b><u>197,900</u></b>		<b><u>-</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 5,517</u></b>	<b><u>\$</u></b>	<b><u>48,096</u></b>	<b><u>\$</u></b>	<b><u>15,257</u></b>	<b><u>\$</u></b>	<b><u>39,500</u></b>	<b><u>\$</u></b>	<b><u>237,400</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**TRANSPORTATION SERVICES**  
**SIDEWALKS**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries	\$ 29,057	\$ 31,344	\$ 21,296	\$ 35,000	\$ 35,000
Consultants	-	-	-	-	-
Gas & Oil	1,312	474	-	-	-
Machine Rental - Internal	2,299	15,217	8,418	12,000	12,000
Machine Rental - External	7,750	1,676	-	1,500	1,500
Sidewalk Repairs	663	81	-	3,000	3,000
Equipment Repairs	7,539	201	48	1,000	-
Maintenance & Misc. Supplies	-	2,308	769	200	200
Materials	4,095	2,703	2,693	3,500	3,500
Transfer to Capital R/F	50,000	50,000	50,000	50,000	50,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>\$ 102,715</u></b>	<b><u>\$ 104,004</u></b>	<b><u>\$ 83,224</u></b>	<b><u>\$ 106,200</u></b>	<b><u>\$ 105,200</u></b>
<b><u>OPERATING REVENUES</u></b>					
Transfer from Capital Reserve	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 102,715</u></b>	<b><u>\$ 104,004</u></b>	<b><u>\$ 83,224</u></b>	<b><u>\$ 106,200</u></b>	<b><u>\$ 105,200</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**TRANSPORTATION SERVICES**  
**PARKING LOTS**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries	\$ 774	\$ 420	\$ 3,787	\$ 5,000	\$ 5,000
Machine Rental - Internal	1,058	2,433	6,313	1,500	1,500
Machine Rental - External	36,330	52,531	58,550	36,000	40,000
Asphalt Repair & Maintenance	-	-	-	-	-
Materials	-	-	-	6,000	1,000
Line Marking	12,594	22,690	1,353	10,000	7,500
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>50,756</u></b>	<b><u>78,074</u></b>	<b><u>70,003</u></b>	<b><u>58,500</u></b>	<b><u>55,000</u></b>
<b><u>OPERATING REVENUES</u></b>					
Transfer from Capital Reserve	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 50,756</u></b>	<b><u>\$ 78,074</u></b>	<b><u>\$ 70,003</u></b>	<b><u>\$ 58,500</u></b>	<b><u>\$ 55,000</u></b>



**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**TRANSPORTATION SERVICES**  
**TRAFFIC CONTROL**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	68,177	69,349	50,858	69,450	77,400
Advertising	-	-	-	-	-
Mileage	1,718	1,148	1,126	1,800	1,200
Maintenance & Misc. Supplies	332	459	226	300	300
<b>TOTAL OPERATING EXPENDITUR</b>	<b>\$ 70,227</b>	<b>\$ 70,956</b>	<b>\$ 52,210</b>	<b>\$ 71,550</b>	<b>\$ 78,900</b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**ENVIRONMENTAL SERVICES**  
**GARBAGE COLLECTION**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>		<b><u>2019</u></b> <b><u>ACTUAL</u></b>		<b><u>2020</u></b> <b><u>ACTUAL</u></b>		<b><u>2020</u></b> <b><u>BUDGET</u></b>		<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>									
Salaries	\$ 27,874	\$	28,495	\$	28,978	\$	30,000	\$	30,000
Machine Rental - Internal	20,453		17,618		16,905		18,000		18,000
Machine Rental - External	-		-		-		-		-
Maintenance & Misc. Supplies	1,043		27		1,559		1,000		1,600
Landfill Tipping Fees	5,102		4,839		6,042		5,000		5,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>\$ 54,472</u></b>	<b>\$</b>	<b><u>50,979</u></b>	<b>\$</b>	<b><u>53,485</u></b>	<b>\$</b>	<b><u>54,000</u></b>	<b>\$</b>	<b><u>54,600</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**HEALTH SERVICES**  
**BEAVERTON-THORAH HEALTH CENTRE**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Telephone	2,259	2,464	2,464	2,500	2,500
Mat Rental	4,159	4,843	2,855	4,500	5,000
Repairs	36,238	24,102	9,265	30,000	30,000
Custodian	34,337	31,591	31,369	35,000	35,000
Heat	2,595	2,516	2,069	3,000	3,000
Hydro	14,936	15,612	11,619	17,000	15,000
Water & Sewers	3,793	3,855	3,644	4,500	4,000
Taxes	21,023	20,518	20,227	21,200	21,500
Pest Control	420	1,250	1,277	1,200	1,300
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>119,760</u></b>	<b><u>106,751</u></b>	<b><u>84,789</u></b>	<b><u>118,900</u></b>	<b><u>117,300</u></b>
<b><u>OPERATING REVENUES</u></b>					
Rents - Beaverton Health Centre	111,958	124,596	116,199	121,700	104,700
<b>TOTAL OPERATING REVENUES</b>	<b><u>111,958</u></b>	<b><u>124,596</u></b>	<b><u>116,199</u></b>	<b><u>121,700</u></b>	<b><u>104,700</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 7,802</u></b>	<b><u>\$ (17,845)</u></b>	<b><u>\$ (31,410)</u></b>	<b><u>\$ (2,800)</u></b>	<b><u>\$ 12,600</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**HEALTH SERVICES**  
**CEMETERIES**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries	\$ 6,794	\$ 4,509	\$ 5,989	\$ 10,000	\$ 10,000
Machine Rental - Internal	7,354	8,835	13,478	7,500	15,000
Monument Repair	-	-	118	5,000	5,000
Contract-Maint	710	636	1,348	1,000	1,000
Materials	-	-	-	1,000	1,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>14,858</u></b>	<b><u>13,980</u></b>	<b><u>20,934</u></b>	<b><u>24,500</u></b>	<b><u>32,000</u></b>
<b><u>OPERATING REVENUES</u></b>					
Burial Fees	1,125	875	2,855	2,400	2,400
<b>TOTAL OPERATING REVENUES</b>	<b><u>1,125</u></b>	<b><u>875</u></b>	<b><u>2,855</u></b>	<b><u>2,400</u></b>	<b><u>2,400</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 13,733</u></b>	<b><u>\$ 13,105</u></b>	<b><u>\$ 18,079</u></b>	<b><u>\$ 22,100</u></b>	<b><u>\$ 29,600</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**RECREATION AND CULTURAL SERVICES**  
**PARKS DEPARTMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
<b><u>PARKS - GENERAL</u></b>					
Salaries & Employee Benefits	168,041	188,005	197,364	225,550	274,200
Advertising	307	303	-	-	
Telephone	2,964	2,764	917	2,500	1,500
Consultants	-	-	-	-	
Mileage	-	202	416	250	
Gas & Oil	4,265	4,502	-	4,500	-
Conference/Education	4,614	1,690	2,595	5,000	5,000
Clothing	-	-	-	-	
Machine Rental - Internal	55,055	90,601	111,206	55,000	75,000
Equipment Rental - Portable Toilet	14,409	15,834	5,526	15,000	15,000
Repairs	15,632	9,072	5,467	17,000	17,000
Equipment Parts & Repairs	6,282	2,434	1,232	6,500	2,000
Materials	5,004	1,981	769	10,000	10,000
Hydro	6,557	6,391	3,592	7,500	7,500
Water & Sewers	10,386	9,000	5,740	10,000	10,000
Taxes	994	985	993	1,100	1,100
<b>TOTAL PARKS - GENERAL</b>	<b><u>294,510</u></b>	<b><u>333,764</u></b>	<b><u>335,816</u></b>	<b><u>359,900</u></b>	<b><u>418,300</u></b>
<b><u>SMALL CRAFT HARBOUR FACILITIES</u></b>					
Salaries & Employee Benefits	25,064	29,352	17,651	31,600	30,000
Consultants	-	814	-	2,000	-
Maintenance	2,215	4,482	3,854	6,000	6,000
Contract Fees	1,536	1,685	1,232	1,500	1,500
Machine Rental - Internal	2,721	15,979	15,892	9,000	15,000
Transfer to Capital R/F	40,000	40,000	40,000	40,000	40,000
<b>TOTAL SMALL CRAFT HARBOUR</b>	<b><u>71,536</u></b>	<b><u>92,312</u></b>	<b><u>78,629</u></b>	<b><u>90,100</u></b>	<b><u>92,500</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**RECREATION AND CULTURAL SERVICES**  
**PARKS DEPARTMENT**

	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2021 ESTIMATES</b>
<b>YOUTH CAMP PROGRAM</b>					
Salaries & Employee Benefits	68,742	63,710	-	81,450	81,550
Mileage	838	288	-	500	500
Materials/Supplies	26,061	19,310	-	7,000	7,000
Other (Trips)				10,500	10,500
<b>TOTAL SUMMER YOUTH CAMP</b>	<b>95,641</b>	<b>83,308</b>	<b>-</b>	<b>99,450</b>	<b>99,550</b>
<b>RECREATION &amp; LEISURE</b>					
Salaries/Wages	53,696	35,081	373	-	-
Contract Instructors			3,790	22,000	11,000
Advertising	8,572	6,573	3,250	6,000	4,000
Event & Other			5,607	10,500	5,500
Telephone/Internet		324	324	500	500
Mileage	2,200	1,933	414	1,500	1,500
Meetings & Training	26,285	21,108	560	4,000	4,000
Materials	21,441	22,626	105	3,000	3,000
<b>TOTAL RECREATION &amp; LEISURE</b>	<b>112,194</b>	<b>87,645</b>	<b>14,424</b>	<b>47,500</b>	<b>29,500</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>573,881</b>	<b>597,029</b>	<b>428,869</b>	<b>596,950</b>	<b>639,850</b>
<b>OPERATING REVENUES</b>					
Park Revenue	-	-	-	-	-
User Fees - Small Craft Harbour	23,386	23,240	20,210	25,000	21,000
Wage Subsidy - Summer Student	17,273	19,600	-	10,000	15,000
Donations-Camp	1,258	2,535	-	2,000	-
User Fees - Youth Camp	57,890	53,890	90	53,000	25,000
Event admissions & Rec Program Advertising revenue			-	3,000	-
Program Registrations	20,474	17,460	4,819	20,000	10,000
Transfer from Capital R/F ADMIN	-	-	-	6,000	
Transfer from Committed Projects Reserve				38,500	
Sports & Recreation Grant	60,960	14,400	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>181,241</b>	<b>131,125</b>	<b>25,119</b>	<b>157,500</b>	<b>71,000</b>
<b>NET OPERATING BUDGET</b>	<b>\$ 392,640</b>	<b>\$ 465,904</b>	<b>\$ 403,750</b>	<b>\$ 439,450</b>	<b>\$ 568,850</b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**RECREATION AND CULTURAL SERVICES**  
**FOSTER HEWITT MEMORIAL COMMUNITY CENTRE**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	162,659	165,589	168,105	183,200	186,000
Advertising	275	-	-	-	
Telephone	1,508	1,731	1,912	1,700	2,000
Mileage	86	75	204	400	200
Memberships - Professional Asso	563	1,081	449	1,100	1,100
Conference / Education Seminc	332	342	-	1,200	1,200
Clothing/Boot Allowance	265	531	619	550	650
Safety Equipment	250	66	-	500	500
Mat Rental	2,336	2,712	922	2,000	2,000
Machine Rental - Internal	2,515	2,271	3,697	2,500	2,500
Building Maintenance	34,773	31,359	33,455	35,000	35,000
Maintenance - Zamboni / Edge	1,146	6,349	477	2,500	2,500
Refrigeration - Repairs / Mainte	6,774	9,115	8,283	12,000	10,000
Heat	8,228	9,921	7,582	10,000	10,000
Hydro	50,961	53,867	39,507	51,000	51,000
Water & Sewers	7,053	4,495	3,210	7,000	5,000
Pest Control	420	1,159	1,009	1,100	1,200
Sign Rental Commission	25	-	-	150	-
Transfer to Capital R/F	100,000	100,000	100,000	100,000	100,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>380,169</u></b>	<b><u>390,663</u></b>	<b><u>369,432</u></b>	<b><u>411,900</u></b>	<b><u>410,850</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Foster Hewitt Memori	90,266	86,541	58,924	90,000	45,000
<b>TOTAL OPERATING REVENUES</b>	<b><u>90,266</u></b>	<b><u>86,541</u></b>	<b><u>58,924</u></b>	<b><u>90,000</u></b>	<b><u>45,000</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 289,903</u></b>	<b><u>\$ 304,122</u></b>	<b><u>\$ 310,509</u></b>	<b><u>\$ 321,900</u></b>	<b><u>\$ 365,850</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**RECREATION AND CULTURAL SERVICES**  
**RICK MACLEISH MEMORIAL COMMUNITY CENTRE**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	173,053	183,307	149,017	179,900	188,050
Advertising	284	-	-	-	
Telephone	2,356	2,323	2,391	2,600	2,600
Mileage	86	75	-	100	200
Memberships - Professional Asso	563	1,081	449	1,100	1,100
Conference / Education Seminc	332	342	-	1,200	1,200
Clothing/Boot Allowance	536	531	310	550	650
Safety Equipment	250	265	-	500	500
Mat Rental	2,152	2,477	879	2,000	2,000
Machine Rental - Internal	4,176	3,517	875	3,500	2,500
Building Maintenance	27,377	27,832	26,314	30,000	30,000
Maintenance - Zamboni / Edge	1,401	1,973	3,118	2,000	2,500
Refrigeration - Repairs / Mainter	9,400	11,302	5,839	11,500	10,000
Heat	4,743	4,797	3,781	5,000	5,000
Hydro	32,837	30,762	21,978	35,000	35,000
Water & Sewers	4,326	2,219	2,218	4,000	4,000
Pest Control	420	1,159	1,084	1,100	1,200
Sign Rental Commission	29	16	-	150	-
Transfer to Capital R/F	100,000	100,000	100,000	100,000	100,000
	-	-	-		
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>364,321</u></b>	<b><u>373,978</u></b>	<b><u>318,252</u></b>	<b><u>380,200</u></b>	<b><u>386,500</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Rick MacLeish Memc	84,360	79,555	41,540	85,000	42,500
<b>TOTAL OPERATING REVENUES</b>	<b><u>84,360</u></b>	<b><u>79,555</u></b>	<b><u>41,540</u></b>	<b><u>85,000</u></b>	<b><u>42,500</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 279,961</u></b>	<b><u>\$ 294,423</u></b>	<b><u>\$ 276,712</u></b>	<b><u>\$ 295,200</u></b>	<b><u>\$ 344,000</u></b>



**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**RECREATION AND CULTURAL SERVICES**  
**SUNDERLAND MEMORIAL ARENA**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	182,628	195,605	185,563	197,350	198,550
Advertising	286	-	-	-	
Telephone	1,702	1,686	1,854	1,700	1,800
Mileage	86	75	13	-	200
Memberships - Professional Asso	563	1,081	449	1,100	1,100
Conference / Education Seminc	332	342	-	1,200	1,200
Clothing/Boot Allowance	796	430	619	550	650
Safety Equipment	400	66	593	500	500
Mat Rental	1,369	1,636	603	1,200	1,200
Machine Rental - Internal	4,366	3,346	693	4,000	2,500
Building Maintenance	46,984	27,103	23,221	35,000	35,000
Maintenance - Zamboni / Edge	1,751	1,839	4,393	2,000	2,500
Refrigeration - Repairs / Mainter	14,801	17,791	5,560	16,500	10,000
Heat	5,882	6,155	4,337	6,000	6,000
Hydro	43,197	34,966	22,384	47,000	47,000
Water & Sewers	5,097	5,118	4,423	5,000	5,000
Pest Control	420	1,158	1,009	1,100	1,200
Sign Rental Commission	98	35	-	650	-
Transfer to Capital R/F	100,000	100,000	100,000	100,000	100,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>\$ 410,758</u></b>	<b><u>\$ 398,432</u></b>	<b><u>\$ 355,713</u></b>	<b><u>\$ 420,850</u></b>	<b><u>\$ 414,400</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Sunderland Memoria	147,628	142,967	97,790	150,000	75,000
<b>TOTAL OPERATING REVENUES</b>	<b><u>147,628</u></b>	<b><u>142,967</u></b>	<b><u>97,790</u></b>	<b><u>150,000</u></b>	<b><u>75,000</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 263,130</u></b>	<b><u>\$ 255,465</u></b>	<b><u>\$ 257,923</u></b>	<b><u>\$ 270,850</u></b>	<b><u>\$ 339,400</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**RECREATION AND CULTURAL SERVICES**  
**COMMUNITY HALLS**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
<b><u>MANILLA COMMUNITY HALL</u></b>					
Salaries	142	-	-	\$ -	\$ -
Repairs	2,761	8,408	1,120	3,500	3,500
Heat	2,346	2,743	1,742	2,500	2,500
Hydro	1,573	1,752	1,079	1,600	1,600
Water Sampling / Testing	3,023	3,672	4,837	3,300	4,500
Pest Control	427	1,038	1,230	1,000	1,300
<b>TOTAL MANILLA HALL</b>	<b><u>10,272</u></b>	<b><u>17,613</u></b>	<b><u>10,009</u></b>	<b><u>11,900</u></b>	<b><u>13,400</u></b>
<b><u>WILFRID COMMUNITY HALL</u></b>					
Repairs	3,254	3,977	1,365	3,400	3,400
Heat	1,735	2,195	1,565	2,000	2,000
Hydro	3,001	2,658	1,076	2,500	2,500
Water Sampling / Testing	2,977	3,567	3,512	3,500	4,000
Pest Control	427	1,284	1,012	1,200	1,200
<b>TOTAL WILFRID HALL</b>	<b><u>11,394</u></b>	<b><u>13,681</u></b>	<b><u>8,530</u></b>	<b><u>12,600</u></b>	<b><u>13,100</u></b>
<b><u>PORT BOLSTER COMMUNITY HALL</u></b>					
Transfer to Reserve Fund	-	-	-	-	-
Grant to Georgina (50% Share C	-	-	-	2,500	2,500
<b>TOTAL PORT BOLSTER HALL</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>2,500</u></b>	<b><u>2,500</u></b>
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>21,666</u></b>	<b><u>31,294</u></b>	<b><u>18,538</u></b>	<b><u>27,000</u></b>	<b><u>29,000</u></b>
<b><u>OPERATING REVENUES</u></b>					
Hall Rentals - Manilla Hall	3,415	3,468	1,005	3,500	1,750
Hall Rentals - Wilfrid Hall	7,825	5,280	1,140	5,000	2,500
Transfer from Capital R/F-PB	-	-	-	2,500	2,500
<b>TOTAL OPERATING REVENUES</b>	<b><u>11,240</u></b>	<b><u>8,748</u></b>	<b><u>2,145</u></b>	<b><u>11,000</u></b>	<b><u>6,750</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 10,426</u></b>	<b><u>\$ 22,546</u></b>	<b><u>\$ 16,393</u></b>	<b><u>\$ 16,000</u></b>	<b><u>\$ 22,250</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**RECREATION AND CULTURAL SERVICES**  
**GRANTS TO ORGANIZATIONS**

	<b><u>2018</u></b>	<b><u>2019</u></b>	<b><u>2020</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>
	<b><u>ACTUAL</u></b>	<b><u>ACTUAL</u></b>	<b><u>ACTUAL</u></b>	<b><u>BUDGET</u></b>	<b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Grants-Unpaid use-Non Profit Gr	\$ 6,600	\$ 6,475	\$ 700	\$ 10,300	\$ 5,000
Grants-Unpaid use-Free Use Poli	622	1,195	-	700	700
Grants-Unpaid use-Council Resc	555	1,878	570	2,000	1,000
Grants to Organizations	2,000	2,000	32,300		-
Library Municipal Grant	649,636	645,091	678,805	678,805	692,441
Less: Funding from Prior Year's L	(80,000)	(80,000)	-		
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>\$ 579,413</u></b>	<b><u>\$ 576,639</u></b>	<b><u>\$ 712,375</u></b>	<b><u>\$ 691,805</u></b>	<b><u>\$ 699,141</u></b>
<b><u>OPERATING REVENUES</u></b>					
Transfer from Rate Stabilization R	-	-	5,000	5,000	
Transfer from DC R/F for Library					14,000
Transfer from Library Rate Stabilization Reserve			50,000	50,000	70,000
<b>TOTAL OPERATING REVENUES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>55,000</u></b>	<b><u>55,000</u></b>	<b><u>84,000</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 579,413</u></b>	<b><u>\$ 576,639</u></b>	<b><u>\$ 657,375</u></b>	<b><u>\$ 636,805</u></b>	<b><u>\$ 615,141</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**PLANNING AND DEVELOPMENT**  
**PLANNING AND ZONING**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries & Employee Benefits	-	-	-	-	111,300
Legal	-	180	-	-	2,500
Consultants	1,984	33,154	18,734	30,000	25,000
Planning Studies	-	30,280	-	30,000	110,000
Mapping Licenses (Parcel Fabric	5,471	7,682	9,382	7,000	-
Mapping Maintenance	383	147	-	1,000	-
Main Street Revitalization Progrc	-	92,944	-	20,000	20,000
Septic Reinspection Charges	29,750	29,750	-	-	-
Conference & Education	-	-	407	3,300	1,500
Memberships	-	-	-	600	600
Telephone	-	-	-	700	360
Mileage	-	-	-	1,500	500
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>37,588</u></b>	<b><u>194,137</u></b>	<b><u>28,523</u></b>	<b><u>94,100</u></b>	<b><u>271,760</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Planning Fees	19,529	27,495	12,500	25,000	45,000
User Fees - Building Advisories	-	-	-	-	4,000
Transfer from Committed Projec	-	-	-	-	20,000
Main Street Revitalization Progrc	-	47,945	-	-	-
Septic Reinspection Charge Bac	31,620	27,710	-	-	-
Transfer from DC R/F	-	30,000	-	30,000	110,000
	<u>51,149</u>	<u>133,150</u>	<u>12,500</u>	<u>55,000</u>	<u>179,000</u>
<b>TOTAL OPERATING REVENUES</b>	<b><u>51,149</u></b>	<b><u>133,150</u></b>	<b><u>12,500</u></b>	<b><u>55,000</u></b>	<b><u>179,000</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ (13,561)</u></b>	<b><u>\$ 60,987</u></b>	<b><u>\$ 16,023</u></b>	<b><u>\$ 39,100</u></b>	<b><u>\$ 92,760</u></b>

**THE CORPORATION OF THE TOWNSHIP OF BROCK**  
**2021 OPERATING EXPENDITURE BUDGET**

**PLANNING AND DEVELOPMENT**  
**TOURISM & ECONOMIC DEVELOPMENT**

	<b><u>2018</u></b> <b><u>ACTUAL</u></b>	<b><u>2019</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>ACTUAL</u></b>	<b><u>2020</u></b> <b><u>BUDGET</u></b>	<b><u>2021</u></b> <b><u>ESTIMATES</u></b>
<b><u>OPERATING EXPENDITURES</u></b>					
Promotional Materials	\$ 4,544	\$ 4,048	\$ 1,974	\$ 4,000	\$ 4,000
Advertising	2,442	-	-	-	
Golf Tournament Expenditures	32,888	30,132	-	28,250	28,250
EC DEV-General Initiatives	11,548	8,116	4,824	13,000	13,000
Green Initiatives				15,000	15,000
Township Branding Initiative	465	-	-	-	
EC DEV-Grants-COVID			147,460	-	
Community Improvement Plan F	-	-	-	5,000	5,000
Community Improvement Plan I	20,096	3,206	-	20,000	15,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>71,983</u></b>	<b><u>45,502</u></b>	<b><u>154,258</u></b>	<b><u>85,250</u></b>	<b><u>80,250</u></b>
<b><u>OPERATING REVENUES</u></b>					
Golf Tournament Revenues	32,038	29,907	-	27,500	27,500
Donations	850	225	1,000	750	750
Transfer from Planning Reserve (	-	-	-	15,000	15,000
Transfer from Committed Projec:	-	-	-		15,000
Region Contribution-Tourism	3,000	5,000	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b><u>35,888</u></b>	<b><u>35,132</u></b>	<b><u>1,000</u></b>	<b><u>43,250</u></b>	<b><u>58,250</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>\$ 36,095</u></b>	<b><u>\$ 10,370</u></b>	<b><u>\$ 153,258</u></b>	<b><u>\$ 42,000</u></b>	<b><u>\$ 22,000</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

PLANNING AND DEVELOPMENT  
COMMITTEE OF ADJUSTMENT

	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b><u>OPERATING EXPENDITURES</u></b>					
Salaries	-	-	-	\$ -	\$ -
Mileage	456	524	322	1,000	750
Meeting Fees	1,150	1,200	1,861	2,500	3,000
Memberships	-	-	-	-	150
Conference / Education Seminc	-	-	-	-	310
Other	-	-	-	-	2,000
<b>TOTAL OPERATING EXPENDITUR</b>	<b><u>1,606</u></b>	<b><u>1,724</u></b>	<b><u>2,183</u></b>	<b><u>3,500</u></b>	<b><u>6,210</u></b>
<b><u>OPERATING REVENUES</u></b>					
User Fees - Committee of Adjusti	4,540	4,375	6,920	5,940	10,500
<b>TOTAL OPERATING REVENUES</b>	<b><u>4,540</u></b>	<b><u>4,375</u></b>	<b><u>6,920</u></b>	<b><u>5,940</u></b>	<b><u>10,500</u></b>
<b>NET OPERATING BUDGET</b>	<b><u>(2,934)</u></b>	<b><u>(2,651)</u></b>	<b><u>(4,737)</u></b>	<b><u>\$ (2,440)</u></b>	<b><u>\$ (4,290)</u></b>

THE CORPORATION OF THE TOWNSHIP OF BROCK  
2021 OPERATING EXPENDITURE BUDGET

**PLANNING AND DEVELOPMENT**  
**TILE DRAINAGE**

	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2020</u> <u>ACTUAL</u>	<u>2020</u> <u>BUDGET</u>	<u>2021</u> <u>ESTIMATES</u>
<b><u>OPERATING EXPENDITURES</u></b>					
Tile Drainage Loan Payments	<u>9,511</u>	<u>9,511</u>	<u>7,826</u>	<u>\$ 7,826</u>	<u>\$ 7,826</u>
<b><u>OPERATING REVENUES</u></b>					
Tile Drainage Charges Collected	9,511	9,511	7,826	7,826	7,826
<b>TOTAL OPERATING REVENUES</b>	<u>9,511</u>	<u>9,511</u>	<u>7,826</u>	<u>7,826</u>	<u>7,826</u>
<b>NET OPERATING BUDGET</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ -</u>	<u>\$ -</u>